BANKING FINANCIAL SERVICES

A PERIODIC REVIEW OF SPECIAL LEGAL DEVELOPMENTS AFFECTING LENDING AND OTHER FINANCIAL INSTITUTIONS

Vol. 41 No. 10 October 2025

THE ART OF THE AUCTION: PRACTICAL INSIGHTS FROM SECTION 363 SALE PROCESSES

Navigating a bankruptcy-sale process requires the implementation of various procedures and following numerous requirements to ensure that the integrity of the sale process is preserved and a commercial reasonableness standard is satisfied. This article reviews the necessary steps in enabling a debtor in a chapter 11 bankruptcy to successfully implement a section 363 bankruptcy sale and cautions readers as to what may ensue if the appropriate steps are not followed.

By Scott B. Lepene and Sophia R. Wang *

In bankruptcy, a powerful tool in the form of "Section 363 sales" exists, which provides a buyer with numerous protections as part of its acquisition of assets. Section 363 of the Bankruptcy Code authorizes a debtor (or trustee) to sell all or a portion of its assets "free and clear" of any liens, claims, interests and encumbrances outside of the ordinary court of business. These transactions are court-supervised and require notice and a hearing.

Auction sales conducted under Section 363 of the Bankruptcy Code also establish the ability to uncover the true worth of assets. When the value of a distressed business, real estate, or intellectual property is uncertain, auctions allow the market to speak for itself. They

replace closed-door negotiations and arbitrary valuations with open competition and structured price discovery.

More than a procedural formality, the auction process undergirding Section 363 sales is a critical mechanism for promoting transparency, fairness, and competition in distressed asset sales. By subjecting the asset-disposition process to competitive market dynamics, auctions mitigate information asymmetry and protect against insider favoritism. In doing so, auctions facilitate real-time price discovery, foster creditor confidence in distressed asset dispositions, and help achieve one of bankruptcy's fundamental goals: maximizing value for the estate and its creditors.

* SCOTT B. LEPENE is a partner at ArentFox Schiff LLP's New York City office and SOPHIA R. WANG is an associate at ArentFox Shiff LLP's Los Angeles office. Their e-mail addresses are scott.lepene@afslaw.com and Sophia.wang@afslaw.com. The authors would like to thank Nancy Peterman from Greenberg Traurig LLP, Mike Carey from Tranzon Auction Properties, Teri Stratton from Hilco Corporate Finance, LLC, and Teresa Kohl from SSG Capital Advisors LLC for their help with this article.

October 2025 Page 143